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John P. Fisher, Ph.D. Fischell Family Distinguished Professor and Department Chair

January 28, 2021

Bartley P. Griffith, M.D., FACS, FRCS The Thomas E. and Alice Marie Hales Distinguished Professor in Transplantation Professor of Surgery University of Maryland School of Medicine Division of Cardiac Surgery 110 S. Paca Street, 7th Floor Baltimore, MD 21201

Dear Dr. Griffith,

It is my pleasure to confirm your appointment as an Adjunct Professor in the Fischell Department of Bioengineering. This appointment is effective through December 31, 2022 and is renewable based on your continued interest and activity.

It is our expectation that you will continue your active engagement with the Fischell Department of Bioengineering throughout the duration of this appointment. We welcome your participation in a variety of efforts. Examples of engagement with the department include:

- Graduate Student Advising: Serving as an advisor (including financial support) to a bioengineering doctoral student for at least five years (or to completion of the degree) as well as enabling a successful career placement.
- *Graduate Education:* Teaching a graduate bioengineering course (serving as instructor or initiating a cross-listed course).
- *Undergraduate Education:* Serving as an advisor to a senior bioengineering capstone design team, serving as a speaker in an undergraduate bioengineering course, and / or teaching an undergraduate bioengineering course.

We look forward to your attendance at departmental events, seminars, and symposia, and ask that you advertise or highlight these activities in professional societies, meetings, and similar forums. We invite you to reference your affiliation with the Fischell Department of Bioengineering in publications, presentations, and research proposals, when appropriate. Finally, we request that you comply with the responsibilities of the Adjunct Professor title, as defined by the University of Maryland.

I hope you will find your association with the Fischell Department of Bioengineering both enjoyable and productive, and I look forward to continuing and broadening our collaborative efforts.

Best regards,

John P. Fisher

Fischell Family Distinguished Professor and Department Chair